

## **PURCHASING – Category management**

Level	Fee
Intermediate	€ 400

e-Modules' titles	Objectives	Content
STRATEGY DEFINITION ALIGNMENT	This module aims at understanding how to define a category strategy: - the 2 company strategies - how the purchasing strategy aligns with the company strategy	Strategy definition     Company strategy     Aligning purchasing strategy on company strategy
NEEDS DEFINITION – STAKEHOLDER ANALYSIS	This module aims at using some advanced Purchasing tools & practices, & defining a category strategy:  - identifying the stakeholders involved in the purchasing process - adapting communication to their roles & expectations	1. CRM 2. From CRM to IBP 3. The Buying Centre
MARKET DYNAMICS - PORTER	This module aims at using some advanced Purchasing tools & practices, & defining a category strategy:  - the importance of market dynamics - determining market dynamics with Porter's 5 forces	Under & over-capacity cycles     Porter's 5 forces     Case study
DEFINING A CATEGORY STRATEGY - KRALJIC	This module aims at using some advanced Purchasing tools & practices, & defining a category strategy: - defining & building a purchasing strategy - the purchasing focus per segment - the levers of the purchasing strategy	The Kraljic matrix     Procurement focus per segment     Category procurement strategy levers identification
RISK ANALYSIS	This module aims at using some advanced Purchasing tools & practices, & defining a category strategy: - identifying supply risk factors - how & when to perform a Risk Analysis - what actions to take according to risks	Risk factors 2. Risk analysis methodology 3. Risk prevention